

The Duke Chronicle

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Friday, November 2, 1962

Trustees Name President: Douglas Maitland Knight



The Board of Trustees elected a new President of the University this morning. He is Dr. Douglas Maitland Knight, 41-year-old president of Lawrence College in Appleton, Wisconsin.

Dr. Knight will succeed Dr. J. Deryl Hart, who is nearing the mandatory retirement age. He will assume office sometime during the 1963-64 academic year, remaining at Lawrence for an indeterminate time in order to fulfill his responsibilities.

DR. KNIGHT BECAME president of Lawrence College nine years ago. He was previously a member of the English department faculty at Yale University.

Dr. Knight has received three degrees from Yale. He earned his A.B. in 1942, the M.A. in 1944, and the Ph.D. in 1946. His first book, *Alexander Pope and the Heroic Tradition*, was published in

1951. He is completing work on one section of a definitive edition of Pope's *Iliad* and *Odyssey*.

Dr. Knight is married and the father of four sons, aged five to 16.

The selection of Dr. Knight ends a search that actually began before Dr. Hart became President. Dr. Hart was appointed as an interim president after the resignation of Dr. A. Hollis Edens in February, 1960.

BUNYAN S. WOMBLE, chairman of the Trustees, said "I am confident that Dr. Knight will provide Duke University with the type of aggressive, wise and dedicated leadership which these challenging times demand." Thomas L. Perkins, chairman of The Duke Endowment, said Dr. Knight is the type of man that James B. Duke envisioned to operate the University.

Knight's Career Proves Varied

Douglas Maitland Knight was born in Cambridge, Massachusetts, on June 8, 1921. He was only five years old when his father, a postal executive, died. His mother was a teacher, serving in the public schools of Connecticut, Florida, North Carolina and the District of Columbia. She also worked for the federal government.

Dr. Knight attended primary, grammar and high school in Massachusetts, Connecticut, Florida and the District of Columbia. In 1935 he went to Phillips Exeter Academy where he worked as a student waiter to pay his way. Soon after enrollment, though, his scholastic accomplishments began to win for him sufficient prizes and awards to pay his way through the Academy. He was graduated with honors in 1937.

Because he was so young—only 16 years old—he delayed enrolling in Yale University for a year, and took postgraduate work at Phillips Exeter.

DR. KNIGHT ENROLLED at Yale in the fall of 1938, received the A.B. degree in 1942, the M.A. degree in 1944, and the Ph.D. degree in 1946. Throughout his academic career as a student, his scholastic achievements were outstanding. As a senior at Yale, he was elected to Phi Beta Kappa.

After Dr. Knight received his Ph.D. from Yale, he was appointed an instructor in English there, and one year later was promoted to assistant professor. He served in that capacity until the end of the 1953-54 academic year, when at the age of 32, he left Yale to become the 11th—and youngest—president of Lawrence College.

DR. KNIGHT IS PRIMARILY a teacher and has continued his work in the classroom, despite the heavy demands on his time as president. His particular competence is in Eighteenth-Century Literature. His first book, *Alexander Pope and the Heroic Tradition*, was published in 1951 by the Yale University Press. He also is the author of more than a score of scholarly articles. He is currently completing work on one section of a definitive edition of Pope's *Iliad* and *Odyssey*, which will be published soon. Although a layman, Dr. Knight is active in the Congregationalist Church and has done considerable religious writing. He is the author of "Religious Implications in the Humanities," a pamphlet written for the Hazen Foundation. Here he outlines one of his basic convictions about teaching—that intellectual and religious life have a common ground and a common concern.

DR. KNIGHT IS MARRIED to the former Miss Grace Nichols, daughter of the late Robert Hastings Nichols, one-time professor of American church history at Auburn Seminary and at the Union Theological Seminary in New York. Mrs. Knight, after attending high school, enrolled at Abbot Academy in Andover, Massachusetts, and then went to Smith College where she earned the B.A. degree. She also attended the Yale University School of Nursing, receiving her master's degree in 1943. Mrs. Knight worked as a public health nurse for three years in New Haven, in order to put her husband through graduate school.

The Knights have four sons—Christopher, 16; Douglas Jr., 14; Thomas, 11; and Stephen, 5.

THE NEW PRESIDENT is a member of the National Council on Religion in Higher Education, a member of the editorial board of *Christian Scholar* magazine, and a member of the board of directors of the Rockefeller Brothers Theological Program.

He is currently a member of the Commission on Liberal Education of the Association of American Colleges; a trustee of the Woodrow Wilson National Fellowship Foundation, the Edward W. Hazen Foundation, and the Institute of Paper Chemistry. He is a past trustee of the College Entrance Examination Board.

Dr. Knight has had two major foreign assignments in recent years. He traveled to Europe in 1960 to gather material for a book, *The Federal Government and Higher Education*, which he edited and for which he wrote several chapters. He went to Karachi, Pakistan in 1961 as one of three United States delegates to a SEATO conference of Asian university presidents.

'SPECIAL SORT OF EBULLIENCE'

Glimpses of the President

The following excerpts are taken from the November 1953 edition of the Yale alumni magazine on Douglas M. Knight, president-elect of the University.

"There's a special sort of ebullience in a University," added Knight. "Even while working their hardest most of the faculty seem to be enjoying themselves, probably because they are doing the thing they most want to do. This is one place where people are not just working in order to make enough money so that they can get away from work."

"Also, there's an element of personal freedom and individuality that is particularly characteristic of a university campus. Within the bounds of ordinary courtesy and common sense you dress as you like, speak as you like and act as you like. Here you are valued for what you are, not for what you appear to be."

A recent course critique put out by a group of undergraduates suggests that Knight's enthusiasm is highly contagious. "He has an unusual ability to lead class discussion without dominating it," they wrote. "He has a grasp and enthusiasm for the material and is able to convey these to the students."

In Knight's case this scholarly activity includes one published book (*Pope and the Heroic Tradition*), fifteen or twenty shorter works and several other projects on which he is now working.

Since . . . painting and carpentry have become a compulsion and Knight himself confesses that he would cheerfully tear down the recently completed back porch merely to rebuild it again. Mrs. Knight, fortunately, shares this strange passion, and together she and her husband converted an abandoned barn on his mother's farm near Old Lyme into a summer home. . . .

Music is another hobby the Knights share, and after the supper dishes are done and the (four) boys have been read to and put to bed, they count on at least half an hour of recorded music. The rest of the evening is customarily devoted to reading . . .

The following statements were made by Dr. Knight when he assumed the presidency of Lawrence College. These were

taken from the alumni magazine of the college.

I intend to keep my mouth shut and learn about the job first.

I'm well aware that I come out of a different background, and it would be foolish to sit here and tell you that I have my plans all formulated in specific terms.

I intend to picture the job not as that of a bird who's removed somewhere off here, not as a fellow who hands down things from above, but as one who's working with all the component


parts of the place. One of the things that's exciting about such a job is that it's in your power to see it all—not to do it all, but to see it all.

But I think there is one thing we all agree on. And that is that the value of a place like Lawrence lies in what it does with and for the individual. Even the best University in the world can't pay attention to what one man and woman needs. Of course, a Thoreauvian kind of chaos can result if the individual is the sole concern.

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University's Future President Heads Small Co-Ed School

Lawrence College, whose president is now Dr. Douglas M. Knight, the University's future president, is a co-educational school of approximately 1100 students in Appleton, Wisconsin. It was established in 1847 by Amos Lawrence, opened in 1849, and the first college class was prepared for admission by 1853.

During its first years the school was sponsored by a Methodist group to whom Mr. Lawrence had first offered money to start such an institution. Today relations between the school and the Methodist church are "friendly," according to the catalogue, but no denominational conditions are placed on trustees, faculty or students.

Lawrence's curriculum stresses liberal arts, but also includes courses in air science, biology, chemistry and mathematics. A Conservatory of Music is run in close connection with, but as a separate school from, the main college. Matters of academic policy, curricular requirements, etc., are controlled by the faculties involved.

The graduate school consists of an Institute of Paper Chemistry, which offers a masters and doctorate of philosophy in the process of manufacturing paper.

Much emphasis is placed on superior academic achievement. The grading system is on a 3.0 basis, with students having below a C coverage being automatically placed on academic probation.

Class attendance for sophomores, juniors and seniors in

good academic standing is strictly voluntary. Freshmen and upperclassmen on academic probation are limited to one cut per semester hour in each class.

The student government organizations are separate for men and women. The catalogue states that these groups have authority in most matters of student conduct, with the Faculty Committee on Administration controlling cases outside the students' jurisdiction.

Six national fraternities and six sororities have chapters on the Lawrence campus. The fraternities have houses and the sororities are pro-

vided chapter rooms in one of the main buildings.

Both alcohol and automobiles are forbidden Lawrence students. Intoxicating beverages are not permitted on the campus or in connection with any student function. Resident students cannot use cars without special permission from the deans.

In the last 30 years 11 presidents of Lawrence have gone on to larger colleges and universities. Dr. Knight succeeded Dr. Nathan M. Pusey, who had just been named President of Harvard, while Henry M. Writson went from Lawrence to Brown University as president.

Trustees Elect New President During Special Meeting Today

Members of the Board of Trustees arrived on campus yesterday and held an informal conference meeting last night. The first formal business meeting was called to order at 10 this morning in the Board Room, 201 Allen Building.

The election of a new President was the first item on the agenda. Bunyan S. Womble, chairman of the Board, announced the election minutes after the meeting started.

Eighteen of the Trustees present this morning were on the Board when Dr. A. Hollis Edens was named president in 1949. All but six were present in 1960 when Dr. Deryl Hart was name president.

Membership on the 36-member, self-perpetuating Board will change considerably in the coming decade. When the University By-Laws were rewritten last year, a mandatory retirement age for Trustees was set. This means that in the coming decade, a controlling number of Trustees must be elected.

Mr. Womble, a member of the Board since 1915, will be forced to retire on December 31, 1963. The dean of the Trustees, Richard A. Mayer, must also retire on that day. Mr. Mayer has been a Trustee since 1897.

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Search for New President Began in February 1960

The search for a new President of the University began in February, 1960, when President A. Hollis Edens resigned the post he had held since 1949.

A joint Trustee-Faculty committee was named to recommend an interim president. In April, 1960, the committee recommended that one of its faculty members, Dr. J. Deryl Hart, longtime professor of surgery and department chairman, be named president pro-tem. Dr. Hart assumed office July 1, 1960.

The search for a new president is difficult to follow during the subsequent year, apparently because the committee operated sporadically. No statements of progress were issued, and Trustee chairman Bunyan S. Womble and committee chairman F. Huber Hanes were vague.

In October, 1961, Mr. Womble revealed that the committee had advanced the candidacy of three men—none of whom was connected with the University. Mr. Womble emphasized that the search would not be limited to these three. At the same time it was revealed that Dr. Calvin Hoover, James B. Duke Professor of Economics, resigned from the committee because of ill health and pressure of other matters.

A new committee was formed last June, with trustees Womble, Kenneth Brim, Benjamin Few, F. Huber Hanes, Amos Kearns and Thomas L. Perkins as members. Wright Tisdale was chairman.

The Trustee Liaison Committee of the Faculty, named by the President, through the University Council, attended each meeting of the trustee committee. Members of the faculty committee include Dean E. R. Latty of the Law School, H. Shelton Smith, James B. Duke Professor of American Religious Thought, Arlin Turner, chairman of English, Richard L. Watson Jr., chairman of history, and Karl Wilbur, James B. Duke Professor of Zoology. Dr. Barnes Woodhall, dean of the medical center and vice provost, was chairman.

Dr. Knight Is Young By Duke Standards

Dr. Douglas M. Knight, the new President of the University, is younger than almost all of the full professors on the faculty.

Dr. Knight is 41. A Chronicle survey last year showed Dr. Larry Biedenharn of the physics department, who was then 39, and Dr. Edward E. Jones of the psychology department, then 35, as the youngest full professors.

Dr. Knight was 32 when he became president of Lawrence College. Only one other college president—Robert M. Hutchins of the University of Chicago—has been elected at a younger age in recent years.

KNIGHT ACCEPTS

Following is the text of a statement that Dr. Douglas M. Knight issued upon his election as the fifth President of the University.

I feel very deeply the honor which the trustees and faculty of the University have done me. I shall do everything possible to justify their confidence in the years ahead, as Duke takes its place among the great universities of the world.



WOODHALL WILBUR TURNER LATTY SMITH WATSON

Excerpts from Faculty's Statement

Following are excerpts from a statement issued to the Faculty by the Faculty Advisory Committee upon the election of a new President of the University.

Your Faculty Committee took as its guiding principles that the new president should have established a reputation as a scholar, that he should have the personal qualities of an educational statesman, and that he should have given substantial evidence of being an effective administrator.

Nominations had already been received from the Duke University Faculty and other interested groups. During the summer many additional names were added to this list, and the Trustee and Faculty Committees investigated carefully several hundred nominees as to availability and suitability for the position. Several excellent nominees were finally interviewed by both faculty and trustee members of the committees. The two committees worked together effectively and harmoniously from beginning to end, and agreed unanimously on the person selected.

The Faculty Committee believes that Duke University is most fortunate in securing Dr. Douglas Maitland Knight as its president. Dr. Knight received the degree of Doctor of Philoso-

phy in English from Yale University in 1946. From 1946 to 1953 he taught in the Department of English at Yale. Here he was considered an outstanding teacher, and in 1951 received one of the coveted Morse Research Fellowships, which is awarded to young scholars of unusual promise on the Yale staff. In 1951, also, the Yale University Press published his *Pope and the Heroic Tradition: A Critical Study of His Iliad*, which, along with many articles, gave Dr. Knight the reputation of being a fine scholar and literary critic.

In 1954, he accepted the position of president of Lawrence College in Wisconsin, two of whose presidents had already become distinguished university presidents, Henry M. Wriston, who became president of Brown in 1937, and Nathan Pusey, now president of Harvard.

As president of Lawrence College, Dr. Knight has proven himself an effective administrator, respected within the college and widely considered "one of the ablest college presidents in the country." He heartily supported faculty research, enriched course offerings in areas hitherto somewhat neglected, strengthened the honors program, and established a more

selective admissions policy. He has guided a carefully planned policy of expansion both in number of students and in physical facilities.

Despite his administrative activities, he has found time to teach an occasional course; meanwhile, he continued his own interest in research and published scholarly articles in his own field as well as in the field of higher education. He also edited and contributed to a volume for the American Assembly in 1960 entitled "The Federal Government and Higher Education."

Dr. Knight comes to Duke University with a scholarly background and teaching experience gained in one of the great universities of the Northeast, and with almost ten years as president of one of the fine colleges of the Midwest. His scholarship is deeply rooted in the humanities; and thus he will reinforce Duke University's traditional emphasis upon the liberal arts, which was a principal concern of the late President William Preston Few, who so wisely guided Duke University in its formative years. We believe that Dr. Knight has the qualities of mind and heart to guide Duke University in the fulfillment of its ideals as one of the leading universities of the Nation.

From Minor to Major Stature

Six Men Have Led University

The history of the University is essentially a history of the men who led her from the founding of Union Institute by Brantley York in 1838 to the modern University currently headed by Dr. J. Deryl Hart. Between these two administrations there have been six major presidents of Trinity College and, later, Duke University.

First President

Dr. Braxton Craven, second headmaster of Union Institute and first president of Trinity College, assumed the headmaster's post at Union in 1842 at the age of 20.

During his forty years as president, what was at first a non-degree institute became a teacher's college—Normal College—in 1850 and finally in 1859 became the college of the North Carolina Methodist Conference. The name was changed to Trinity College—the name of the men's undergraduate liberal arts college today. Mr. Craven guided Trinity through the difficult years following the Union-Confederacy conflict with a strong belief in "sound learning, noble piety and the blessing of God."

Following the death of the president in 1892, three transitional administrations kept the college operating until the Board of Trustees appointed John F. Crowell to head Trinity in 1887.

Crowell's Leadership

Mr. Crowell was a 29-year-old Yale graduate when he assumed the presidency and the seven years of his administration have since been described as "among the most eventful and significant in the

University's history." Mr. Crowell formed several visions of Trinity College into reality. Under his guidance the college expanded from the cloister existing then to an institution concerned with the everyday world of business, governmental service and other fields. He also saw that Trinity could best achieve this goal in the new industrial city of Durham.

Kilgo

John Carlisle Kilgo built strongly on the foundations of his predecessors as president. From the beginning of the Kilgo administration in 1894 the 32-year-old president stood firm for academic freedom, the right of public judgment and the liberty to seek truth, meeting frequent and bitter opposition. The Kilgo-Clark controversy led to an unsuccessful slander suit against the college head. He also stood behind a faculty member, John Spenser Bassett, after an attack on an article concerning the Negro problem in the South.

Few's Revolution

William Preston Few was named to succeed President Kilgo in 1910 as president of Trinity College. Dr. Few, then Dean of the College and only 32 years old, brought the institution from a small liberal arts college with 400 students and 40 faculty members to a modern University composed of ten schools and colleges with 3,500 students and 400 faculty members.

The focal point of the Few administration was the establishment of the Duke Endowment in 1924 and the subsequent change in name from

Trinity College to Duke University. And this endowment was in no small part due to the enthusiasm of this man, according to the 1940 Chronicle.

A special Chronicle edition on the death of Dr. Few, October 16, 1940, describes this man: "An able administrator, an educator of infinite wisdom and industry, President Few built a great University where a small one once stood. The Duke University of today, growing swiftly and healthily and alertly, is the product of his almost single-handed industry and intelligence over a period of more than thirty years."

Flower's Administration

Dr. Robert Lee Flowers at 72 rose from the vice-presidency to the presidency of the University following the death of President Few. He was re-elected the next year, and in 1943 resigned the presidency to become the first chancellor of the University. His administration, covering World War II and the post-war years, was an interim period in the University's history.

Edens

Dr. A. Hollis Edens succeeded Dr. Flowers to the presidency in 1949. Dr. Edens came to the University from a high position in the Rockefeller Foundation. The Edens administration was marked by the beginnings of the first major building program of the University since the 1924 endowment. He resigned in 1960, officially, because he felt he was too old—59—to guide the University through the next decade of development.



SIX PRESIDENTS: (top row, from left) Braxton Craven, president Union Institute, Normal College and Trinity College 1842-1881; John F. Crowell, president of Trinity College, 1887-1894. In the middle row are John Kilgo (left), president of Trinity College, 1894-1910 and William Preston Few, president of Trinity College and Duke University, 1910-1940. Robert Lee Flowers (left), president of the University, 1941-1948; A. Hollis Edens, president of the University, 1949-1960 appear in the bottom row. These six men, along with the endowment of James B. Duke, are responsible for the growth of the University from a poor, non-degree institution to the modern University it is today.

Womble's Statement

Following is the text of a statement issued by Bunyan S. Womble, chairman of the Board of Trustees, upon the election of Dr. Douglas M. Knight.

I wish to commend the Trustee committee for the intelligent and thorough manner in which it conducted a nationwide search for Duke University's next President.

Also, I wish to express appreciation for the very valuable assistance rendered by the Faculty Advisory Committee. I am confident that Dr. Knight will provide Duke with the type of aggressive, wise and dedicated leadership that these challenging times demand from the head of a great University.



WOMBLE
Trustee Chairman

Deryl Hart's Statement

Following are excerpts from a statement that President J. Deryl Hart issued to the faculty upon the election of Dr. Douglas M. Knight today.

The securing of a man with the character, qualifications, and attainments of Dr. Knight gives me some pride in personal and institutional accomplishment, since the combined and fruitful efforts of the entire University community over the past two and one-half years have enabled the Trustees to take the time necessary to bring their search for a new President to such a satisfactory conclusion.

Even though I will not be relieved of my responsibilities immediately, I want to take advantage of this opportunity to thank each of you for the warmth of your friendship, for your loyal support, and for your dedication to the best interests of Duke University. Also, I want to emphasize that such accomplishments as are sometimes credited to me would not have been possible without the cooperation, loyalty, and dedicated work of an administrative group knowledgeable in many areas and working in harmony.

Also, I want to call to your attention that the support of other groups—students, alumni, friends of the University, and Trustees of the University and of the Duke Endowment—has been all that a new President could ask. I am certain that Dr. Knight can count on similar support from the entire University family.

Finally, I want to emphasize to you that the members of the Trustees' Presidential Selection Committee accepted their assignment with full recognition of the great responsibility that was theirs. Aided by your Faculty Advisory Committee, they did not spare themselves in time or effort. The result does now and, in my opinion, will continue to do them honor. I am sure we shall always be grateful to them.



HART
Praises Selection



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"Bird Man of Alcatraz"
starring Burt Lancaster he spent 43 years in solitary confinement

Text of Tisdale's Statement

The text of a statement to the faculty of the University from Wright Tisdale, chairman of the Trustee Selections Committee, follows.

On behalf of the Trustees of the University, I wish to express to (the Faculty) our appreciation for the great assistance that you, through the Faculty Advisory Committee, have given to us, and particularly to the Presidential Selection Committee, in the selection of Douglas M. Knight as the next President of the University. The spirit of cooperation and helpfulness of the faculty committee, and the diligent efforts of its members, have played a major role in our having brought the search for a new president to such a successful conclusion.

You have heard of Dr. Knight's outstanding qualifications from Dr. Hart and the Faculty Advisory Committee. There is no need to expand upon them here. Let me add but one thing: Here is a person whom you and all others interested in Duke will, I am sure, find to be a great new member of the Duke University family. We are delighted to have a man of such demonstrated ability and scholarly talents as the next head of the University. Under his warm and inspired leadership, and with the support of us all, Duke will attain an ever higher and more distinguished position in the educational world.



TISDALE
Selections Chairman

Knight Comes To University

Dr. Douglas M. Knight, the new President, arrived on campus today.

Dr. Knight and his wife have made at least one earlier trip to campus. They spent several days at University House with Mr. and Mrs. Bunyan S. Womble. Mr. Womble is chairman of the Board of Trustees. The visit occurred in mid-October, and reportedly was just prior to Dr. Knight's final decision to accept the Presidency here.

At that time, Dr. Knight visited with key persons and toured the campus. The Knights and the Wombles mingled with students and faculty, apparently unnoticed. They ate noon in the Oak Room.

Plans Indefinite

Today's schedule for Dr. Knight is indefinite. He may hold a press conference this afternoon. No schedule for his making a public appearance has been arranged yet.

NEW TELEPHONES

Chronicle — 2663

Chanticleer — 2364

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Hart Creates Unity

The Hart Administration is now 29 months old, and some of the questions that arose the day Dr. J. Deryl Hart became president still exist.

The question of how long Dr. Hart will remain in office continues to come to the fore.

Dr. Hart assumed the presidency on July 1, 1960, with a pro-tem status, even though he received full powers. It was clear that he was to be an interim president, filling an interim between Dr. A. Hollis Edens and another man.

The principal job facing his Administration would be to recreate University unity, to bridge the chasm that grew out of the disagreements between Dr. Edens and vice-president Paul M. Gross.

Change in Status

On March 8, 1961, the Trustees lifted the pro-tem status. This was interpreted as a token of appreciation for Dr. Hart's work and a further expression of the confidence of the Trustees.

This action did not help to answer the question.

Moreover, it had been reported from the start that one factor in Dr. Hart's selection was his age. Dr. Hart was nearing the mandatory retirement age of 69.

But last spring the Trustees introduced new by-laws and upped the retirement age to 70. This meant that Dr. Hart could serve through the 1963-64 academic year. Such a term would have been permissible under the old rules only by special permission of the Trustees.

Even though a successor to Dr. Hart was named today, the question of when he will leave office remains. Dr. Douglas M. Knight feels compelled to fulfill his obligations at Lawrence College, and there is some uncertainty as to when he will assume office. The Trustees said today that it will be sometime during the 1963-64 year.

Administrative Progress
Substantial progress has been made during the Hart Administration.

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For example, sixteen professorships have been established, the graduate and professional schools, and later the undergraduate colleges, were desegregated, and standards have risen.

Despite the progress, however, the evidence suggests that many projects and decisions await the new president's arrival.

The attitude of Dr. Hart in this regard was summed in October, 1960, when he said, "I do not want to tie the hands of the new president when he is elected."

Postponement of Decisions

The consensus of observers is that there has been large agreement on the goals and aspirations for the University, but that the decisions on how to pave the avenues leading to these goals have been postponed in many cases.

Lasting Contribution

One of the lasting contributions of the Hart Administration will be the climate it has created. Among the faculty and students there is little criticism of his direction, and a large agreement, as expressed by one department head, that "he has done a superb job, under most delicate and trying circumstances."



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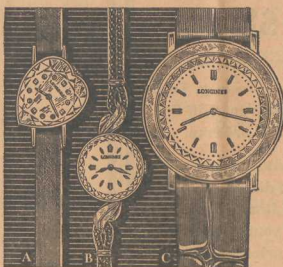
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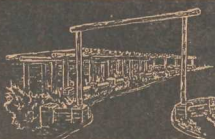
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Endowment Chairman States Approval Of Election of Knight to Presidency

Following is the text of a statement issued today by Thomas L. Perkins of New York City. Mr. Perkins is chairman of The Trustees of the Duke Endowment and a Trustee of the University and member of the executive committee.

James Buchanan Duke in his Indenture which created Duke University requested that institution "to secure for its officers, trustees, and faculty men of such outstanding character, ability and vision as will insure its attaining and maintaining a place of real leadership in the educational world."

The Trustees of The Duke Endowment feel that Duke University in selecting Douglas M. Knight to be its next president has secured a man who closely

fits the qualifications set forth by Mr. Duke.

Duke University, since its creation in 1924, has made great progress toward Mr. Duke's goal. It has demonstrated time and again its role of educational leadership in the South and is acquiring national and international recognition. The Trustees of The Duke Endowment are confident that under President Knight this progress will be continued and accelerated. We congratulate the Trustees of Duke University on this splendid selection and assure them and Dr. Knight of our continued hearty support and cooperation.



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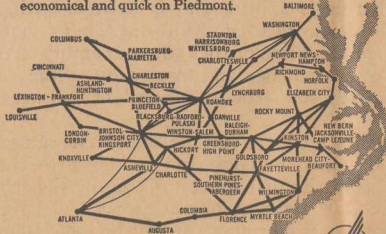
H. I. S. Sportswear Sold By

The Young Men's Shop

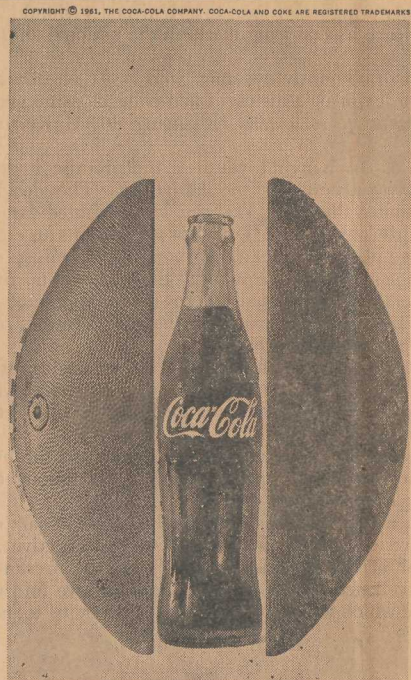
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The Years Ahead

I request that this institution secure for its offices, trustees, and faculty, men of such outstanding character, ability, and vision as will insure its attaining and maintaining a place of real leadership in the educational world. . .

James B. Duke

THE INDENTURE OF TRUST

We see in the appointment of Dr. Douglas M. Knight as President of the University a brilliant compliance with Mr. Duke's exhortation that the University select leaders of exceptional ability.

We have watched with extreme interest the efforts of the past few years toward building this University from the "leading private institution in the South" to one of best in the nation and world.

We are pleased to see the introduction of a youthful President with a record of aggressive developmental endeavors.

Dr. Knight's practice at Lawrence of teaching while carrying out his presidential duties suggests that he is a man who is down-to-earth, and well-equipped for practical as well as theoretical pursuits. He has not lost touch with the students, who are the substance of a school at any given time. Such a man should be a source of challenge and inspiration to the entire University community. We heartily commend the Board of Trustees for their selection.

THERE ARE THOSE WHO believe that the South is not a context for progress — that there is too much nostalgia and resistance to change for the South to take the lead in intellectual spheres. Certainly the schools of the Northeast have been the most eminent for many years, having in the first place a substantial chronological advantage. It will be some time before we can approach them in academic caliber, salaries notwithstanding.

Gradually, however, industry and commerce have moved Southward, stimulating the more liberal elements. Today the opportunities for this region of the nation are unlimited. What is needed in all facets of Southern life is the vital leadership that we anticipate Dr. Knight will give here. As a growing institution in a maturing tradition, this University should be the first Southern school to leave its enduring mark on the national and international level.

The selection of a man so obviously dynamic, who at 41 already has behind him nine years at the helm of a distinguished college, is the greatest single step taken in recent years toward enhancing this University's position.

A particular advantage of Dr. Knight's youth is the promise it gives of a sustained program of advancement for the University. The decided progress of the University under President Few can be attributed largely to the unity maintained by his long tenure. Turnover is notorious for creating inefficiencies in long-range plans. While we have nothing against the University's elder statesmen *per se*, we are convinced that this was no time for a selection based on venerability. Although there is no guarantee of longevity in Dr. Knight's appointment, it is clear that the Trustees considered this aspect and gave it deserved weight.

TODAY, WHILE WE ARE striving for national stature analogous to our current standing in the South, we may hope that Dr. Knight's dynamism will combine with stability of purpose to bring the academic side of the University into national prominence.

Most particularly, we would like to see Duke promoted in the eyes of her colleagues—those who placed her (justly enough) low among the "best" in a national survey five years ago.

Our new President is a man of dimensions—English scholar, jazz enthusiast, approachable, interested directly in the students, an effective administrator; add to this combination the rising caliber of the freshman classes and the desire for excellence that is breeding here and we find the ingredients of a juvenescence which will soon lead this University to new heights of achievement.